

Budget January 2015 - December 2016 (incl. 10% reduction applied on budget figures after Icf BoD in March 2016)				EXPENSES	BALANCE	
4010	PRESIDENT ACTIVITY			144'000.0 €	142'269.6 €	1'730.4 €
	4010.1	Administration	24'300.0 €	34'000.0 €	-9'700.0 €	
	4010.2	Meetings	49'500.0 €	34'671.9 €	14'828.1 €	
	4010.3	Various	5'400.0 €	2'495.1 €	2'905.0 €	
	4010.4	Presidential Activity	64'800.0 €	71'102.7 €	-6'302.7 €	
4020	HEADQUARTERS & COMMUNICATION MANAGEMENT			1'784'563.0 €	1'799'662.7 €	-15'099.7 €
	4020.1	Operation	1'614'543 €	1'621'749 €	-7'206 €	
		4020.1.1 Salaries	1'018'613 €	951'778 €	66'835 €	
		4020.1.2 Social Charges	250'000.0 €	358'225.5 €	-108'225.5 €	
		4020.1.3 Withholding tax	80'000.0 €	61'821.5 €	18'178.5 €	
		4020.1.4 Cleaning and maintenance	6'000.0 €	4'608.9 €	1'391.1 €	
		4020.1.5 Office lease	197'520.0 €	173'482.7 €	24'037.3 €	
		4020.1.6 Office related costs	1'800.0 €	2'481.1 €	-681.1 €	
		4020.1.7 Other fees related to employees	18'000.0 €	11'003.3 €	6'996.8 €	
		4020.1.8 Printing (photocopy)	2'610.0 €	2'675.4 €	-65.4 €	
		4020.1.9 Business insurances	40'000.0 €	55'672.8 €	-15'672.8 €	
	4020.2	Post/Tel/Fax	9'720.0 €	30'543.3 €	-20'823.3 €	
		4020.2.1 Post/courier	5'400.0 €	23'392.3 €	-17'992.3 €	
		4020.2.2 Fax/Telephone	4'320.0 €	7'151.0 €	-2'831.0 €	
	4020.3	Travel/Meetings	73'800.0 €	62'592.0 €	11'208.0 €	
		4020.3.1 Events	41'400.0 €	45'795.9 €	-4'395.9 €	
		4020.3.2 ICF Official meetings	27'000.0 €	16'329.7 €	10'670.3 €	
		4020.3.3 Other	5'400.0 €	466.4 €	4'933.6 €	
	4020.4	Equipment	22'500.0 €	11'074.0 €	11'426.0 €	
		4020.4.1 Office supplies	12'600.0 €	2'048.8 €	10'551.2 €	
		4020.4.2 Other	9'900.0 €	9'025.2 €	874.8 €	
	4020.5	IT	61'300.0 €	68'578.2 €	-7'278.2 €	
		4020.5.1 Consultants	9'000.0 €	34'886.9 €	-25'886.9 €	
		4020.5.2 Internet/website/social media	27'300.0 €	18'455.6 €	8'844.4 €	
		4020.5.3 IT hardware/software	25'000.0 €	15'235.7 €	9'764.3 €	
	4020.6	Various	2'700.0 €	5'126.1 €	-2'426.1 €	
		4020.6.1 Various	2'700.0 €	5'126.1 €	-2'426.1 €	
	4020.9	Income	0.0 €	0.0 €	0.0 €	
		4020.9.1 TVA	0.0 €	0.0 €	0.0 €	
4030	TREASURER ACTIVITY			5'000.0 €	831.0 €	4'169.0 €
	4030.1	Administration	1'000.0 €	0.0 €	1'000.0 €	
	4030.2	Travel/Meetings	3'000.0 €	831.0 €	2'169.0 €	
	4030.3	Various	1'000.0 €	0.0 €	1'000.0 €	
4040	CONSULTING/LEGAL ADVICE/AUDITING COMPANY			31'500.0 €	263'644.6 €	-232'144.6 €
	4040.1	Legal	9'000.0 €	246'885.8 €	-237'885.8 €	
	4040.2	Finance	22'500.0 €	16'758.8 €	5'741.2 €	
5050	MEETINGS - CONGRESS			160'000.0 €	218'913.1 €	-58'913.1 €
	5050.2	ICF Board of Directors and ExCo meetings	80'000.0 €	139'914.2 €	-59'914.2 €	
	5050.3	ICF Congress	70'000.0 €	66'732.4 €	3'267.6 €	
	5050.4	Other	10'000.0 €	12'266.5 €	-2'266.5 €	

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5060	OLYMPIC GAMES		54'000.0 €	144'057.7 €	-90'057.7 €
5060.1	Administration costs		4'500.0 €	458.3 €	4'041.7 €
5060.2	Officials		9'000.0 €	-1'444.7 €	10'444.7 €
5060.3	Meetings		22'500.0 €	9'333.0 €	13'167.0 €
5060.4	Flights		9'000.0 €	25'552.4 €	-16'552.4 €
5060.5	Other		9'000.0 €	110'158.7 €	-101'158.7 €
6070	STANDING COMMITTEES		163'800.0 €	141'005.1 €	22'794.9 €
6070.1	Canoe Sprint		22'500.0 €	35'840.3 €	-13'340.3 €
	6070.1.1	Administration costs		7'895.0 €	-7'895.0 €
	6070.1.2	Travel/Meeting		12'097.2 €	-12'097.2 €
	6070.1.3	Various		1'462.8 €	-1'462.8 €
	6070.1.4	ITOs		14'385.4 €	-14'385.4 €
6070.2	Canoe Slalom		22'500.0 €	9'081.7 €	13'418.3 €
	6070.2.1	Administration costs		9'476.0 €	-9'476.0 €
	6070.2.2	Travel/Meeting		2'137.3 €	-2'137.3 €
	6070.2.3	Various		1'724.6 €	-1'724.6 €
	6070.2.4	ITOs		-4'256.2 €	4'256.2 €
6070.3	Medical and Antidoping		12'600.0 €	12'172.5 €	427.5 €
	6070.3.1	Administration costs		7'139.2 €	-7'139.2 €
	6070.3.2	Travel/Meeting		5'033.3 €	-5'033.3 €
	6070.3.3	Various		0.0 €	0.0 €
6070.4	Athletes' Commission		12'600.0 €	1'667.4 €	10'932.6 €
	6070.4.1	Administration costs		624.5 €	-624.5 €
	6070.4.2	Travel/Meeting		1'042.9 €	-1'042.9 €
	6070.4.3	Various		0.0 €	0.0 €
6070.5	Canoe Marathon		12'600.0 €	18'879.1 €	-6'279.1 €
	6070.5.1	Administration costs		4'017.4 €	-4'017.4 €
	6070.5.2	Travel/Meeting		5'586.0 €	-5'586.0 €
	6070.5.3	Various		9'275.7 €	-9'275.7 €
6070.6	Canoe Polo		12'600.0 €	13'324.7 €	-724.7 €
	6070.6.1	Administration costs		8'543.7 €	-8'543.7 €
	6070.6.2	Travel/Meeting		9'694.0 €	-9'694.0 €
	6070.6.3	Various		-5'801.1 €	5'801.1 €
	6070.6.4	ITOs		888.1 €	-888.1 €
6070.7	Wildwater Canoeing		12'600.0 €	11'311.4 €	1'288.6 €
	6070.7.1	Administration costs		690.0 €	-690.0 €
	6070.7.2	Travel/Meeting		10'621.4 €	-10'621.4 €
	6070.7.3	Various		0.0 €	0.0 €
6070.8	Dragon boat		12'600.0 €	4'280.0 €	8'320.0 €
	6070.8.1	Administration costs		0.0 €	0.0 €
	6070.8.2	Travel/Meeting		4'280.0 €	-4'280.0 €
	6070.8.3	Various		0.0 €	0.0 €
6070.9	Canoe Freestyle		12'600.0 €	16'433.6 €	-3'833.6 €

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	6070.9.1	Administration costs		1'707.1 €	-1'707.1 €
	6070.9.2	Travel/Meeting		12'766.4 €	-12'766.4 €
	6070.9.3	Various		1'960.1 €	-1'960.1 €
6071.10	Canoeing for All		12'600.0 €	6'295.8 €	6'304.2 €
	6071.10.1	Administration costs		0.0 €	0.0 €
	6071.10.2	Travel/Meeting		9'693.9 €	-9'693.9 €
	6071.10.3	Various		-3'398.1 €	3'398.1 €
6071.11	Women and Canoeing		9'000.0 €	500.0 €	8'500.0 €
	6071.11.1	Administration costs		0.0 €	0.0 €
	6071.11.2	Travel/Meeting		0.0 €	0.0 €
	6071.11.3	Various		500.0 €	-500.0 €
6071.12	Ocean Racing		9'000.0 €	11'218.7 €	-2'218.7 €
	6071.12.1	Administration costs		0.0 €	0.0 €
	6071.12.2	Travel/Meeting		10'618.7 €	-10'618.7 €
	6071.12.3	Various		600.0 €	-600.0 €
6080	CONTINENTAL ASSOCIATIONS		122'400.0 €	130'424.7 €	-8'024.7 €
	6080.1	America	25'200.0 €	28'000.0 €	-2'800.0 €
	6080.2	Asia	25'200.0 €	25'224.7 €	-24.7 €
	6080.3	Europe	25'200.0 €	25'200.0 €	0.0 €
	6080.4	Africa	25'200.0 €	28'000.0 €	-2'800.0 €
	6080.5	Oceania	21'600.0 €	24'000.0 €	-2'400.0 €
7090	DEVELOPMENT PROGRAMME and OLYMPIC SOLIDARITY		738'000.0 €	740'678.2 €	-2'678.2 €
	7090.1		234'000.0 €	206'195.3 €	27'804.7 €
	7090.1.1	Executive Committee Reserve	37'800.0 €	14'138.8 €	23'661.2 €
	7090.1.2	Paracanoe (IOC)	72'000.0 €	94'427.0 €	-22'427.0 €
	7090.1.3	Continental Activity	124'200.0 €	97'629.5 €	26'570.5 €
	7090.1.3.1	Africa	37'800 €	20'594.8 €	-20'594.8 €
	7090.1.3.2	America	27'900 €	8'473.6 €	-8'473.6 €
	7090.1.3.3	Asia	27'900 €	27'900.0 €	-27'900.0 €
	7090.1.3.4	Oceania	18'000 €	28'061.2 €	-28'061.2 €
	7090.1.3.5	Europe	12'600 €	12'600.0 €	-12'600.0 €
7090.2	Canoe Sprint		225'000.0 €	287'820.9 €	-62'820.9 €
	7090.2.1	Canoe Sprint Event Support	-	-	-
	7090.2.2	Continental Championship	-	-	-
	7090.2.3	Canoe Sprint Activity			
	7090.2.3.1	Equipment (domestic production and donation)	35'000.0 €	31'925.5 €	3'074.5 €
	7090.2.3.2	Canoe Sprint Activity and education	20'000.0 €	11'262.2 €	8'737.8 €
	7090.2.3.3	Women and Canoe	20'000.0 €	27'277.9 €	-7'277.9 €
	7090.2.3.4	Development Manager	72'000.0 €	72'000.0 €	0.0 €
	7090.2.3.5	TIP Programme	70'000.0 €	136'878.0 €	-66'878.0 €
	7090.2.3.6	Travel/Meetings	8'000.0 €	8'477.3 €	-477.3 €
7090.3	Canoe Slalom		225'000.0 €	227'547.2 €	-2'547.1 €
	7090.3.1	Canoe Slalom Event Support	5'000.0 €	4'151.8 €	848.2 €
	7090.3.2	Continental Championship	15'000.0 €	12'300.0 €	2'700.0 €
	7090.3.3	Canoe Slalom Activity			
	7090.3.3.1	Equipment	20'000.0 €	17'534.1 €	2'465.9 €

	7090.3.3.2	Canoe Slalom Activity	20'000.0 €	18'132.3 €	1'867.7 €
	7090.3.3.3	TIP Programme	50'000.0 €	63'742.2 €	-13'742.2 €
	7090.3.3.4	Women canoe	15'000.0 €	15'996.3 €	-996.3 €
	7090.3.3.5	Development Manager	90'000.0 €	90'000.0 €	0.0 €
	7090.3.3.6	Travel-Meetings	10'000.0 €	5'690.5 €	4'309.5 €
7090.4	Other Disciplines		54'000.0 €	19'114.9 €	34'885.1 €
8010	OLYMPIC DISCIPLINES AWARDS (prize money)		140'000.0 €	129'486.7 €	10'513.3 €
	8010.1	Sprint	70'000.0 €	55'086.7 €	14'913.3 €
	8010.2	Slalom	70'000.0 €	74'400.0 €	-4'400.0 €
8011	PRINTING		50'000.0 €	36'535.0 €	13'465.0 €
	8011.1	ICF Magazine		36'325.0 €	-36'325.0 €
	8011.2	Other material and printing		210.0 €	-210.0 €
8012	BOOKS		135'000.0 €	647.6 €	134'352.4 €
	8012.1	Books		493.0 €	-493.0 €
	8012.2	Antidoping		0.0 €	0.0 €
	8012.3	Other		154.6 €	-154.6 €
8013	ANTIDOPING CONTROL		150'000.0 €	142'975.0 €	7'025.0 €
	8013.1	Anti-doping control		140'293.1 €	-140'293.1 €
	8013.2	Anti-doping education		2'681.9 €	-2'681.9 €
8014	SYMPOSIUM and JUDGE/COACH SEMINARS		48'000.0 €	9'239.1 €	38'760.9 €
	8014.1	Symposium		0.0 €	0.0 €
	8014.2	Other		7'072.0 €	-7'072.0 €
	8014.3	Seminars		2'167.1 €	-2'167.1 €
	8014.4	Workshop		0.0 €	0.0 €
8016	TV EXPENSES		1'120'500.0 €	1'435'303.9 €	-314'803.9 €
	8016.1	Consultant		47'913.5 €	-47'913.5 €
	8016.2	Production		1'259'770.8 €	-1'259'770.8 €
	8016.3	Distribution/Sales		46'328.0 €	-46'328.0 €
	8016.4	Other		81'291.7 €	-81'291.7 €
8017	SPECIAL ACTIVITIES		310'000.0 €	352'637.9 €	-42'637.9 €
	8017.1	ICF Photographer	36'000.0 €	36'735.0 €	-735.0 €
	8017.2	IT system/Database	60'000.0 €	70'843.0 €	-10'843.0 €
	8017.3	Website hosting	124'000.0 €	120'754.0 €	3'246.0 €
	8017.4	Special activities (incl. SIWIDATA, MILAN 2015)	90'000.0 €	124'305.9 €	-34'305.9 €
8018	VARIOUS		110'200.0 €	307'044.4 €	-196'844.4 €
	8018.1	Subscriptions	15'000.0 €	14'966.7 €	33.3 €
	8018.2	Awards Cups	4'500.0 €	64'572.2 €	-60'072.2 €
	8018.3	Bank Expenses	70'000.0 €	211'041.4 €	-141'041.4 €
		Exchange loss		112'533.2 €	-112'533.2 €
	8018.4	Promotional Objects	16'200.0 €	14'839.1 €	1'360.9 €
	8018.5	Various	4'500.0 €	1'625.0 €	2'875.0 €
TOTAL GENERAL EXPENSES			5'266'963.0 €	5'995'356.2 €	-728'393.2 €

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INCOME	
3090.1	Membership Fees
3090.2	TV Right/Sponsorship
3090.3	Intern Olympic Committee
3090.5	Bank Interest
3090.6	Exchange Profit
3090.7	Licensing Programme (CAP, partnership)
3090.8	Other (manuals, equipment, etc)
TOTAL GENERAL ENTRY	
Total General Expenses	
Total General Income	

5'090'000.0 €
80'000.0 €
50'000.0 €
4'750'000.0 €
50'000.0 €
50'000.0 €
100'000.0 €
10'000.0 €
5'090'000.0 €
5'266'963.0 €
5'090'000.0 €

78'441.9 €	
229'118.7 €	18
4'750'000.0 €	
1'212'188.8 €	19
124'845.9 €	
97'004.1 €	
6'491'599.3 €	
5'995'356.2 €	
6'491'599.3 €	

- 1 Helvetia invoices (LPP employee pension)
- 2 Most reimbursed by recipients in revenues budget (Canoe Polo Balls + various parcels)
- 3 Infostrada, Digital Brand Services, etc
- 4 CAS cases - legal advice
- 5 ICF Board meetings are more expensive than budget allows
- 6 Overspent on ITOS flights as more expensive than grant received from organiser
- 7 Tickets for OG events, test events expenses and continental qualifications expenses
- 8 Flights reimbursed to ITOS for 2016 WCH by ICF not invoiced by Committee. No repayment to date.
- 9 Delay in payment from CAM classic series organisers for athletes prize money
- 10 TIP support payment to Hungary
- 11 Keep as reserve for knew high and unexpected legal fees
- 12 Keep as reserve for knew high and unexpected legal fees
- 13 TV payments to GBR + ITA
- 14 Broadcast solutions, Nielsen Cie, etc.
- 15 Reimbursed by organisers in revenues budget part
- 16 Loss or bank interests on purchase
- 17 Not included in total
- 18 Better performance than expected
- 19 Return on investments and positive performance on bonds